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TANZANIA



Certificate of Incorporation of a Company

Section 15

No: 138328724

I HEREBY CERTIFY THAT

PHOEBE'S LOGISTICS LIMITED

is this day incorporated under the Companies Act, 2002
and that the Company is Limited.

GIVEN under my hand at Dar es Salaam this 5th day of
DECEMBER TWO THOUSAND AND EIGHTEEN.



A handwritten signature in blue ink, appearing to read "Sase" with a stylized flourish.

SNR ASST. REGISTRAR OF COMPANIES